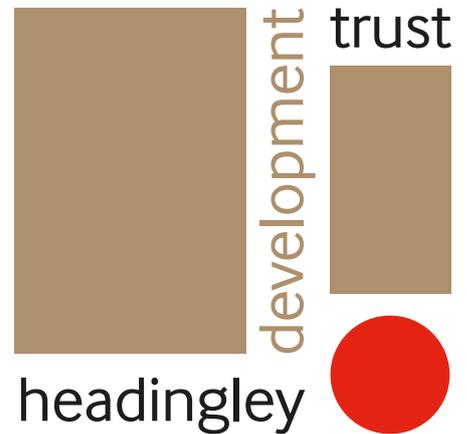


ANNUAL REPORT

2017



HEART
CAFÉ
SCIENTIFIQUE
PROMOTING
HEADINGLEY
COMMUNITY
ORCHARD
FARMERS'
MARKET
FILMS AT HEART
FOWL CO-OP
TALKING HEADS
AT HEART
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HOMES
TABLE TENNIS



CHAIR'S INTRODUCTION

The exciting thing about social enterprises like Headingly Development Trust is that they provide the space for members to develop ideas and run with them, providing of course that the proposals wash their face financially and fit broadly with HDT's objectives. HDT is about making Headingley a better place to live and/or providing a service that meets the community's needs, so to that end it has a small pot of money – the New Projects Fund – which can help oil the wheels of a project start-up. So if you and maybe a group of friends have got ideas to start something under the HDT banner, don't hold back!

This year two new projects got off the blocks – Talking Heads at HEART, a lecture and discussion group, and Promoting Headingley which, through a map and a fabulous website, seeks to make more people aware of the great things about where we live. Much effort this year has also gone into developing the Headingley Investment Fund to intervene in housing, develop other local projects and support HEART. By the time you read this it will have been launched!

This year the Board is losing three members who have made a huge contribution to our work: Katie Fabri has brought new perspectives and new enthusiasm; Rachel Harkess is always ready to see something that needs doing and do it, while Gill Eastabrook, our Society Secretary has worked assiduously to ensure HDT runs like a well-oiled machine. Thank you to all of them.

Helen Seymour

As a community business which earns all its income with no grant support, HEART needs to succeed in both financial and community terms. It's very pleasing therefore that HEART has continued to flourish and develop in 2017, despite the challenging economic climate and local competition. HEART's accounts for 2016/17 show a continuing improvement in financial performance and record its first bottom-line profit, after all accounting charges.

But financial success would be pointless if HEART didn't meet the needs of the local community, so it's equally pleasing that HEART has never been busier across all areas. It's particularly important that alongside its enterprise, arts and general community activities, HEART continues to support a range of services, activities and self-help groups for less fortunate members of the community, including isolated older people, adults with learning disabilities, and people dealing with poverty, health issues and addictions.

None of this would be possible without the contributions of all the people who help run HEART: the volunteers, who undertake a wide variety of roles and provide vital support for the small paid staff team; the staff themselves, who have introduced many improvements this year in how HEART operates; and the Board, also volunteers, who are increasingly able to stand back from operational matters and focus on strategic development.

Nevertheless, as we look ahead, HEART's finance costs remain a challenge; a key priority is to address those in 2018 while continuing to develop HEART's position and role in Headingley.

Richard Norton, Chair, HEART Board

FILMS AT HEART

Films at Heart continued its monthly programme of quality independent feature films and documentaries from new European and World cinema, showing ten features, one documentary and three shorts from the Leeds-based Cinage project. We again collaborated with the Headingley LitFest. We also continued improving our facilities and can now run our evenings from a control desk at the back of the hall. Audience numbers were relatively low in the first months of the season then picked up significantly after Christmas. The reasons for this are not entirely clear. For the second time we organised a well-attended members evening to help select part of the programme. Financially we had a small shortfall which was covered from our reserves.

Project Committee Members: Martin Cook, Tim Herring (Secretary), Richard Irving, Tina Irving, Andy Norman (Chairperson), Adrienne Patterson (Treasurer).



headingley enterprise and arts centre

HEART Board

Tim Goodall
Alison Haskins
Isobel Mills
Janet Matthews (Treasurer)
Richard Norton (Chair)
Atam Verdi
Liz Westmorland

HEART Staff

Carol Barber, Mike Bird (Centre Manager), Joe Boylan, George England, Sofia Fozzard, Joseph Grahame, Adil Hussain (from April 2017), Anne Romano, Sole Scuderi (to April 2017), Emily Sutherland, Julie Talbot (Accountant), Steve Trattles.

HEART regular weekly volunteers

Lesly Best, Lesley Cook, Mike Elliker, Margaret Gale, Annie-Rose Goddard, Pippa Jones, Paul Kaiserman, Jim Kieran, Noush Kulikowski, Adrian Luke, Pam McFarlane, Steve Mannix, Aisha Mostafa, Ruth Overy, Jackie Parsons, Gill Redfearn, Linda Robbins, Iain Smith, Richard Watkins, Liz Westmorland, Michael Wonnacott.

TALKING HEADS AT HEART

Talking Heads is a monthly gathering which aims to stimulate, inform and enliven. Expert speakers introduce and host discussions on topics concerning culture, politics, economics or social issues often aiming to set a national issue within a local context. The sessions have been running for around fifteen months, attracting around 30 people each session, though the joint event with Leeds Civic Trust attracted over 100!

Topics have included social cohesion, resilience, and community mediation, Leeds culture policy, the housing crisis and how should we respond to it, ethics in business, solving poverty, unemployment, jobs and new technology, ageing and wellbeing, and Leeds health and social care strategy.

Talking Heads is held on the second Thursday of each month. We welcome ideas for topics and would welcome new members to the organising group.

Organising Group: Mike Bird, Jessica Johnson, Alan Murphy, Helen Seymour. We were shocked and saddened at the death of Mike Campbell, one of our founder members.

FARMERS' MARKET

Headingley Farmers' Market continues to thrive. This year has seen some changes: Round Green Farm Venison, Autumn Harvest mushrooms and Jane Boocock's pies have had to retire; we were sorry to lose them. Organic Pantry is able to bring a selection of mushrooms; we have managed to source another pie maker, but are still looking for a venison provider. Bill Cadmore, our honey producer is retiring from our market but will be replaced by Stickeys. Luckily, we're never short of people who want a stall. We are proud to note that awards for excellent produce have been received by Mario Olinas of Gusto Italiano and Razan for her halloumi-style Squeaky Cheese. Local musicians cheer us on, children enjoy the game (and the prize) and our valiant team of workers put up and take down the stalls with skill and good will under the leadership of Ahmet Un.

Organising Group: Julia Baxter, Liz Carey, Sue Furniss, Rachel Harkess, Jane Norton, Gill Redfearn, Helen Seymour.

www.headingleyfarmersmarket.com

THE FOWL CO-OP

The fowl co-op continues, enabling members to buy organic, free-range chicken at a fair price direct from the farmer, giving her a secure market for her humanely reared and killed birds. The administration charge provides a small income to HDT.

Organiser: Helen Seymour.

HEADINGLEY CAFÉ SCIENTIFIQUE

Thanks to all who came and supported Café Scientifique on the second Monday of every month (except August) in 2017 at the New Headingley Club. Our speakers continued to stimulate discussion and debate that usually continued in the bar afterwards. We also continued to attract a range of ages and expertise to the talks which tackled a wide variety of subjects in medical science, astronomy, biology, transport, energy production and even British science fiction cinema (as part of Headingley Litfest). Anyone and everyone is welcome: talks are not too technical and are aimed at an informed but not specialist audience! Past and future talks are shown on our page of the HDT website, from where people can also sign up to the mailing list.

Project Team: Dave Webb, Paul Marchant and Derek Charlwood.



Children at Apple Day. Photo: Mike Sells

HEADINGLEY COMMUNITY ORCHARD

Since Headingley Community Orchard started in 2010 we have planted around 100 trees – apples, pears, plums, cherries, fig and mulberry – on five sites. The early trees we planted are maturing well and producing fruit. However, sadly, again this year, much of the fruit at St Chad's was stolen. Nevertheless we provided fruit for Apple Day, organised in partnership with Heart; Shire Oak pupils picked fruit for use in cooking lessons producing tasty treats like apple flapjack; and we also donated fruit to Rainbow Junktion (Junk Food café at All Hallows church).

The group organises regular work days, usually on Sunday mornings (check our website www.headingleycommunityorchard.org.uk for details). We welcome others who would like to help.

Community Orchard Group: Jo Habib, Andy Lawrence, Jenny Lawrence, Nigel Lees and Janie Percy-Smith.

HEADINGLEY HOMES

The aim of Headingley Homes is to help balance the Headingley neighbourhood by providing affordable homes to rent or buy for long-term residents. Headingley Homes continues to have a small portfolio of properties, acquiring a second leased property during the summer. The house we own has a settled tenant in situ, and is still an attractive, safe and comfortable place to live. The project has been in discussion with Leeds Community Homes, exploring expansion ideas and is keen to expand its portfolio next year, finances permitting, working closely with the Headingley Investment Fund project group.

Housing Project Group: Sarah Johal, Richard Norton, Richard Tyler, Atam Verdi.

TABLE TENNIS AT HEART

Table tennis at HEART has continued to thrive over the last few months. Numbers fluctuate a little but the average is about 10 players, which works well as it means we can all play more or less as much as we want to. At present, we are all adult players as I think the teenagers are now in their exam years and have more important things on their minds, but we continue to attract new players, and others return after a period away.

We like to feel we offer an inclusive environment for people of mixed backgrounds and abilities and it is good to see players' games improve. Chris, our coach, continues to come once a month and his input is appreciated by many of the players.

It was good to hear one regular player saying that she has asked her friend, with whom she is staying abroad, to let her know if there is anywhere she can play table tennis there, as she doesn't want to miss out on playing while she is away!

Organising Committee: Liz Jeffery, Jane Norton, Liz Westmorland

PROMOTING HEADINGLEY

Promoting Headingley is a new project, though it has been in preparation for some time. Its aim is to celebrate Headingley as a desirable destination to current and prospective long-term residents and businesses. A printed map has been produced, together with a great website, headingleyleeds.com. We also want to get the most and best from social media. The website covers a half-dozen 'dimensions', including Live, Shop, Learn, Eat, Play and Explore in Headingley. There are articles by and about local people and organisations. The project has benefited from grants from local councillors and the LCC North West Area Committee, donations by over a dozen Friends, and, not least, from Intermarketing Agency, which has generously advised the project and designed its products.

Editorial Committee: Katie Fabri, Isobel Mills, Helen Pickering, Helen Seymour, Richard Tyler.

HDT was formed by Headingley residents in 2005 to develop enterprising initiatives that promote and sustain a vibrant local community. It is a social enterprise with about 1000 members and membership is open to any individual, group or business. As a sustainable business HDT receives no on-going grants and all its income comes from its members, projects and enterprises.

The HDT Board

Lesly Best (Treasurer) (to April 2017)

Hazel Dimsdale (Treasurer) (from April 2017)

Gill Eastabrook (Society Secretary)

Katie Fabri

Rachel Harkess

Matthew Hill (from March 2017)

Sarah Johal

Isobel Mills (from April 2017)

Richard Norton (Vice Chair)

Helen Pickering

Claire Rae Randall (May 2017-August 2017)

Mike Sells (Membership Secretary)

Helen Seymour (Chair)

Richard Tyler

Headingley Development Trust Limited is a Registered Society no. 29983R

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Bennett Road

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Leeds LS6 3HN

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www.headingleydevelopmenttrust.org.uk

[@HDTHeadingley](https://twitter.com/HDTHeadingley)

Headingley Enterprise and Arts Centre Ltd is registered as a Company Limited by Guarantee no. 6848581.

Registered address as above.

heartadmin@heartcentre.org.uk

www.heartcentre.org.uk

Our supporters



Printed on part-recycled paper using eco-friendly inks.

HEADINGLEY DEVELOPMENT TRUST

ACCOUNTS 2017



The income received by HDT is similar to last year (£38,277 compared to £38,214). However, a new project "Promoting Headingley" received donations of £6,000 which are not showing in these accounts as the funds were received after the year end.

The unrestricted income is similar to last year's; there was no income from fund-raising, but an increase in new members which is encouraging. Expenditure is slightly higher (£31,863 compared to £30,037), mainly due to the costs involved in setting up "Promoting Headingley" not yet being offset against its income. At the end

of September 2017 Headingley Homes took on another property, bringing its portfolio back up to three.

This still leaves us with a profit of £2,074.

Hazel Dimsdale, Treasurer

HDT INCOME AND EXPENDITURE ACCOUNTS FOR YEAR ENDED 30 SEPTEMBER 2017

	2016/17	2015/16
Income		
Headingley Homes (restricted)	11,306	14,180
Other project income (restricted)	22,255	19,348
Other Income	4,716	4,686
Total Income	38,277	38,214
Expenditure		
Headingley Homes (restricted)	-5,444	-8,291
Project expenditure (restricted)	-18,701	-16,316
Overheads	-7,718	-5,430
Total Expenditure	-31,863	-30,037
Finance Costs	-2,585	-2,769
Depreciation	-1,755	-1,519
Net surplus	2,074	3,889

HDT BALANCE SHEET FOR YEAR ENDED 30 SEPTEMBER 2017

	2016/17	2015/16
Fixed Assets	85,774	86,555
Current Assets	137,107	135,648
Creditors Due within one year	-7,112	-5,669
Total Assets less total Liabilities	215,769	216,534
Creditors Due after more than one year	-48,692	-50,831
Net assets	167,077	165,703
Funds		
Members shares	103,265	103,965
Unrestricted funds	28,244	29,436
Restricted funds	23,285	20,019
Revaluation Reserve	12,283	12,283
	167,077	165,703

HEART ACCOUNTS 2017



Income and Expenditure account

HEART has made a net surplus of £14k – the first time HEART has achieved a surplus. Turnover has increased by £18k to £399k, mainly from an increase in room hire of £12k. Although cafe income increased by £4k the cafe cost of sales increased by £15k so the net surplus on the cafe was £10k, a reduction of £1k from the previous year. Wages increased by £1k reflecting the increase in the national minimum wage and the introduction of the workplace pension scheme during the year.

Good control over overhead costs resulted in the reduction of £13k to £84k. There were minor reductions in interest costs and depreciation this year.

HEART INCOME AND EXPENDITURE ACCOUNTS FOR YEAR ENDED 30 SEPTEMBER 2017

	2016/17 £000	2015/16 £000
Turnover		
Room Hire and Pulse	183	171
Café Income	177	173
Other Income	39	37
Total Turnover	399	381
Less Café Cost of Sales	-167	-152
Gross Surplus	232	229
Expenditure		
Wages	-87	-76
Overheads	-84	-97
Surplus	61	56
Finance Costs	-16	-20
Depreciation and disposal of assets	-31	-36
Net Surplus/Deficit	14	0

Balance Sheet

Fixed assets include the building of £1m which is the subject of a long term lease from Leeds City Council.

Creditors due after more than one year include loans of £240k and deferred grants of £769k. We continue to pay back our loans on the agreed schedule. Deferred grants relate to grants received for the costs of building HEART; these are written down by the same amount as depreciation on the fixed assets.

Janet Matthews,

HEART Treasurer

HEART BALANCE SHEET FOR YEAR ENDED 30 SEPTEMBER 2017

	2016/17 £000	2015/16 £000
Fixed Assets	1,026	1,049
Current Assets	79	92
Creditors Due within one year	-208	-211
Total Assets less total Liabilities	897	930
Creditors Due after more than one year	-1,009	-1,056
Net liabilities	-112	-126
Reserves	-112	-126